Advancing the Future of Health in Our Community

2014 Report to the Community













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Inova's mission is to improve the health of the diverse community it serves through excellence in patient care, education and research.





Knox Sinaleton

Dear Neighbor,

In every corner of the region, from McLean to Dumfries, from Ballston to Purcellville, and at dozens of locations in between, Inova brings its world-class healthcare, education and wellness programming to area residents. Services we readily provide to benefit our community amount to hundreds of millions of dollars each year. In this report, we share some of the ways Inova fulfills our promise to the community every day.

You will read about Inova Kellar Center, which addresses a significant need in our community by providing a full range of outpatient behavioral and mental health services for children and adolescents. Life with Cancer® provides an ever-growing list of education, support and resources free of charge to anyone affected by cancer, no matter where they live or receive treatment. And, Inova Center for Wellness and Metabolic Health has expanded the services offered under its previous incarnation as Inova Diabetes Center to support people as they manage a variety of metabolic disorders.

Being a good community partner also means going out into the community and meeting the population's health needs at locations across the region. Inova Partnership for Healthier Kids goes into schools across Northern Virginia to identify uninsured children and assist them with access to healthcare. Inova Transitional Services helps discharged patients transition back into the community with a phone support program as well as community-based discharge clinics that provide follow-up care and bridge the gap between hospital and home.

This report introduces a vision fast becoming reality that will benefit and be a transformative fixture to our community for decades. I am speaking of the emerging Inova Center for Personalized Health. In the coming years, with your help, ICPH will be the source of groundbreaking research and personalized care that will transform the delivery of healthcare.

Finally, Inova's philanthropic donors play an equally important role in enabling Inova to provide this wealth of care, services and programs. I offer a heartfelt "thank you" to you and to each of our donors, not only for your gifts, but also for your vision in supporting healthcare that has a real, tangible and personal impact on our community. We would not be here without you.

I hope you enjoy this year's community report, as we continue to create the future of health while keeping our focus on our patients and the community we serve.

Sincerely yours,

Knox Singleton

Chief Executive Officer

Thuy Sill

Every Number Represents a Life Touched



Inova Child Life Program

Provided service 365 days a year to approximately **50,000** patients.

Inova Center for Wellness and Metabolic Health

Provided diabetes education during 5,188 patient visits.

Inova Mobile Health Services

Provided health screenings, health education and preventive services to more than 12,500 people.

Inova Juniper Program

Provided 35,765 visits with a caseload of nearly 1,681 clients. Continued to maintain a 0% HIV transmission rate from pregnant mothers to newborn babies consistent since the program's inception.

Inova Kellar Center

Provided 38.201 hours of mental and/or behavioral health services and 39,504 clinical and education sessions to children and families.

Life with Cancer®

Provided **32,268** cancer support service hours to more than 28,000 individuals and families, with 1,798 educational, group and wellness program.

Inova HealthSource

Served more than 264,804 participants at 4,068 events. Taught 48,834 community members who participated in childbirth education programs. Provided 32,030 flu shots and 635 TB screenings for the community.

Inova Cares Clinic for Women

Provided 40,880 visits servicing 4,890 patients.

Inova Sustainability Program

Recycled more than 2.6 million pounds of waste and reduced nearly 500,000 pounds (year over year) of regulated medical waste through segregation efforts. Distributed over 500 native tree seedlings to be planted within our local community in support of Earth Day.

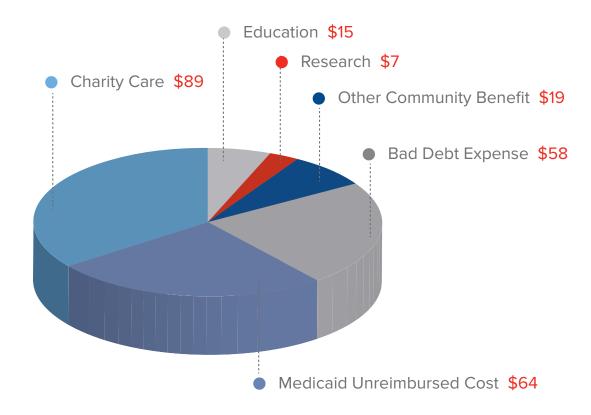
Inova Partnership for Healthier Kids

Assisted 4,034 children with access to comprehensive health services.

Inova Transitional Services

Offered services from physicians, nurse practitioners, pharmacists and other providers to more than 2,000 patients in the discharge clinics, bridging the gap between the hospital and home.

Community Investment (in millions)



Total Community Investment \$252

Inova by the Numbers*

*2014 statistics Key Statistics

*	
Licensed Hospital Beds	1,753
Inpatient Admissions	96,167
Births	18,477
Emergency Room Visits	399,692
Home Care Visits	95,599
Nurses	4,384
Affiliated Physicians	5,186
Employees	14,548

Key Financials (in millions)

Net Operating Revenue	. \$2,699
Operating Income	\$218
Facilities/Equipment	\$339
Education/Research	\$22
Charity Care	\$89
Standard & Poor's Rating	AA +





Charity Care

Inova has long embraced the philosophy that everyone deserves high quality healthcare, regardless of ability to pay. Throughout Northern Virginia, patients benefit from our efforts to provide financial assistance through programs such as free and discounted charity care, which meet the needs of the growing number of people with little or no health insurance.

Government-Sponsored Care

(Unreimbursed Medicaid Cost)

Inova absorbs the expense of medical care that is not reimbursed by government programs. Among acute care organizations in Virginia, we consistently rank as one of the top providers of hospital care for Medicaid patients.

Education

As a premier academic medical system, Inova partners with George Washington University, Georgetown University and Virginia Commonwealth University to foster a highly sought-after learning environment for teaching the principles of personalized healthcare to the next generation of physicians. We offer training opportunities for medical students, residents, pharmacy students and fellows. Additionally, we provide training and continuing education for nurses and allied health professionals.

Research

The Inova Translational Medicine Institute (ITMI) was established in early 2011 and consists of worldrenowned scientists supported by senior bioinformatics experts, software engineers, clinical operations leaders, genetic counselors, laboratory technicians, administrators and staff. ITMI has operationalized a core research laboratory, established critical bioinformatics partnerships and developed the infrastructure to support cutting-edge clinical research. The research mission of ITMI is focused on the application of genomics in personalized healthcare. Research studies at ITMI accrue on average more than 90 individuals per month. Since its inception, ITMI has been focused on the generation of high-quality whole genome sequences.



Other Community Benefit

Inova provides community benefit through subsidized health services, including education and information to improve community health, clinical programs for low-income residents, volunteer efforts, language and translation assistance, and more.

Unpaid Patient Expenses

An important part of Inova's commitment to providing high quality, accessible healthcare to our community includes covering payments that were expected but not received.

A Dedicated, Nurturing Environment Enhances Women's Health Services

Women throughout the Alexandria community now have a comprehensive, state-of-the-art center devoted exclusively to their healthcare needs. Completed in 2014, Inova Alexandria Hospital Women's Tower features all private rooms, expanded services. advanced technology and updated décor to promote a more comfortable, healing environment.

The renovations are part of IAH's long-range plan to invest in its environment, meet community needs and make the patient experience the best it can be. "With nearly 4,000 births each year, a large percentage of high-risk pregnancies and a growing aging population, we understand the critical need for women's health services in the region," said Susan Carroll, CEO, IAH. "The new space represents a \$5.2 million investment to transform the hospital's existing patient tower into a contemporary center dedicated solely to the care and support of women."

Featuring enhanced privacy and comfort, the Women's Tower offers the best possible pre- and post-birthing experience, as well as excellent recovery following breast and gynecologic surgeries. Highlights include

the expanded Brock Family Antenatal Testing Center, where women with complicated pregnancies receive prompt, nurturing care to ensure a healthy delivery; upgraded birthing suites with a soothing, familyfriendly environment; a dedicated Labor & Delivery Post-Anesthesia Care Unit where women who have had C-sections can bond immediately with their newborns; and the Jones Family Women's Specialty Center, which caters to the unique needs of women undergoing breast and gynecologic procedures. The Center is made possible through a gift from Anne Beverly and Freeman Jones, long-time hospital benefactors whose previous donation supported the complete renovation of the neonatal intensive care unit in 2007.

"The beautiful thing with the tower is that all services related to women and children are now located in the same four stories and connected with a private elevator that bypasses the general areas of the hospital, creating more privacy," said maternal-fetal medicine specialist Alessandro Ghidini, MD. "The result is better care and greater satisfaction of patients."



Comprehensive Cancer Care Close to Home



With the opening of the Inova Dwight and Martha Schar Cancer Institute (ISCI) at Inova Fair Oaks Hospital (IFOH), residents in the region now have access to coordinated cancer services at their doorstep. All components are together in a beautiful new facility where high-tech science flourishes alongside compassionate care and treatment.

Every effort is directed at enhancing the patient experience. The space includes state-of-the-art radiation oncology services, Inova Breast Cancer Program and a patient education center. In addition, numerous counseling and support services are available on site, including:

- A new satellite location for Inova's acclaimed Life with Cancer® program, offering education and support groups for cancer patients and their families free of charge
- Cancer rehabilitation services from STAR-certified, licensed therapists who meet the nation's premier standards in oncology rehabilitation care
- Nurse navigators to guide patients through the medical maze
- Certified oncology and genetic counselors
- · Fitness classes and nutrition services

"Each individual's physical, emotional and spiritual needs are addressed, from diagnosis through treatment to follow-up care," said Ann Miner, Director of Cancer Services at IFOH. "This higher level of coordinated care not only improves the patient experience, but is actually proven to result in better outcomes for patients."

Northern Virginia's growing aging population means cancer incidence will accelerate in the near future. The new Fair Oaks location is part of Inova's commitment to develop a comprehensive community cancer program throughout the region and work to change the trajectory of this widespread disease.

The facility is made possible through a generous gift of \$1 million from Inova Fair Oaks Hospital Auxiliary, as well as donations from physician practices and local residents. Philanthropy continues to sustain and deliver ongoing care as other pieces of the ISCI open in 2015 and 2016, including a chemotherapy infusion clinic and an outdoor healing garden, where patients and families can relax and rejuvenate.

To learn more or make a donation, contact Nicole Kinard at 703.391.3206 or Nicole.Kinard@inova.org.

Construction Begins on New Inova Women's and Inova Children's Hospitals



2014 marked a milestone for the future of women's and children's health. Construction began on the building that will house the new Inova Women's Hospital and Inova Children's Hospital on Inova Fairfax Medical Campus. When complete in 2016, these state-of-the-art facilities will provide critically needed services close to home for patients and families throughout our community.

Inova Women's Hospital

Featuring 192 private rooms, a dedicated women's surgery center, 33 labor and delivery suites and six cesarean section operating rooms, Inova Women's Hospital will be the mid-Atlantic's premier comprehensive health resource for women.

To increase childbirth choices, couples can opt to have a doula present during labor and delivery. Doulas are specially trained to support birthing mothers, and recent research shows they may help lower the C-section rate. To encourage breastfeeding, the new hospital will provide a relaxed, welcoming environment with a full-service lactation center and inpatient and outpatient lactation consults. "We want to do all we can to enhance the birthing experience and advance maternity care practices that protect, promote and support breastfeeding," explained Patricia Schmehl, RN, Administrator, Inova Women's Hospital.

Former patients designed the high-risk perinatal unit to support women during long-term hospitalization for complicated pregnancies. The unit promotes family bonding and offers a soothing atmosphere to meet emotional, physical and spiritual needs. A separate women's surgery center, staffed by female clinicians, enhances privacy and comfort. It streamlines the outpatient discharge process, while conveniently consolidating existing programs and services for inpatients.

Inova Children's Hospital

Designed with physician, nurse and parent input, Inova Children's Hospital will have 116 private pediatric rooms, five playrooms, two parent lounges and a Ronald McDonald Family Room to complement the Ronald McDonald House already on campus. Other upgrades include positive-pressure isolation rooms on the hematology-oncology unit—an evidence-based practice that helps keep immunosuppressed children healthy; an occupational therapy/physical therapy (OT/PT) room in the hematology-oncology unit funded through the generosity of the Nicklaus Children's Health Care Foundation; an expanded level IV neonatal intensive care unit with all private or semi-private rooms so parents can stay with their infants; additional beds in the pediatric intensive care unit; and a new dedicated cardiovascular intensive care unit to treat the smallest and most vulnerable heart patients.

"Inova Children's Hospital will give families throughout the Washington, DC metropolitan area convenient access to a complete array of sophisticated, onsite screening and surgical services in a child-friendly, child-centric environment," said David Ascher, MD, Chairman, Department of Pediatrics. "With a comprehensive, stand-alone pediatric hospital in Northern Virginia, families do not have to leave the area to receive the high quality care and services they need."

To learn more about the new hospitals or make a donation, contact Carol Pribulka at 703.776.3514 or Carol.Pribulka@inova.org.

Mobile Health Services Program Keeps Loudoun Residents Healthy

Throughout 2014, Inova Loudoun Hospital's Mobile Health Bus was out and about in the community, providing health screenings, health education and preventive services to more than 12,500 people.

"The Mobile Health Services program began more than 15 years ago to improve access to care for the underserved," said Stacey Miller, Executive Director, Inova Health Foundation. "Over time, it has grown to offer a wide range of wellness services to residents of greater Loudoun County. It's part of our hospital's outreach efforts to promote and create good health."

Mobile Health Services delivers care directly to the community at schools, churches, businesses, shopping centers, libraries and senior centers. The bus travels to family-centered events such as health fairs, community gatherings and sports tournaments. In addition, it serves as an onsite first aid center and cooling station for local sporting events and fundraising walks and runs.

Staffed by RNs, the bus is a fully equipped, self-contained health clinic that offers:

- Blood pressure checks
- Blood sugar screenings
- Cholesterol screenings
- Body mass index (BMI) screenings
- Bone density tests
- Sun damage assessments
- Hearing and vision screenings
- Health education programs
- · Information on preventive screenings, followup instructions and health maintenance tips
- Safe Sitter® classes, a babysitting preparation course for 11 to 14 year-olds



Local Residents Rally to Meet Community Healthcare Needs

At Inova Mount Vernon Hospital, 2014 was a watershed year in its ongoing guest to expand resources to address the region's growing healthcare needs. In December, the hospital officially dedicated the new Mark and Brenda Moore Patient Tower. The space is designed to improve the patient experience while offering enhanced privacy and safety, in an aesthetic, healing environment. It features new, all-private rooms, a greatly expanded Inova Joint Replacement Center and Inova Rehabilitation Center, a dedicated gymnasium, new cognitive suites, and other state-of-the-art patient care areas.

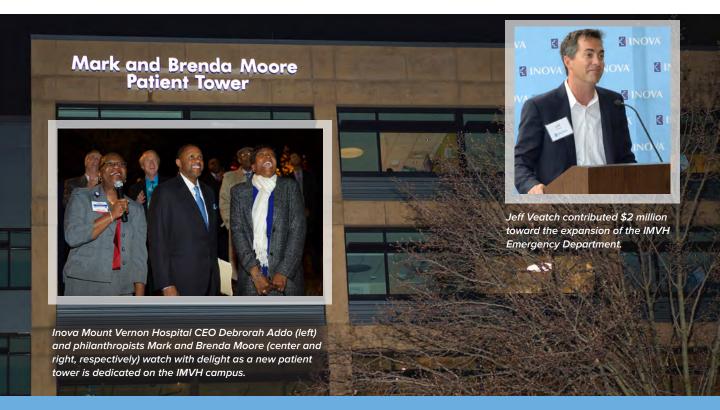
Mark and Brenda Moore were motivated to give back after Mark suffered a massive stroke in 2007. Just 46 years old, he lost the use of his left side and was unable to walk. Caregivers at Inova Rehabilitation Center guided his remarkable recovery and forged lasting bonds with the couple. The Moores consider the physicians, nurses and staff part of their extended family and dedicated the new tower in their honor.

Also in 2014, local businessman Jeff Veatch contributed \$2 million for a comprehensive expansion of Inova

Mount Vernon Hospital Emergency Department (ED). The upgrade is urgently needed to accommodate the area's growing population and rapidly increasing number of ED visits—estimated to be more than 41,000 annually. Jeff's donation, along with a matching gift campaign currently underway, will add 19,500 square feet of new treatment space, improved ambulance access, an enlarged waiting room, a children's play area, and new, specially designed family- and childfriendly treatment rooms.

Jeff chose to support the ED because it truly serves every member of the Mount Vernon community. "This spirit of families taking care of families has defined our hospital since it opened nearly 40 years ago," said Deborah Addo, CEO, IMVH. "It's our commitment to the community that we are here to take this to a new level."

To join the matching gift campaign, contact Judy Bilicki at 703.504.7770 or Judy.Biliki@inova.org.



A New Name, a Wider Reach

Diabetes is an epidemic of increasing severity in the United States. The number of people diagnosed with diabetes increased 176 percent between 1980 and 2011, according to the Centers for Disease Control and Prevention (CDC).

Effective self monitoring is key to successful diabetes management, and Inova Diabetes Center was created to help educate patients to do just that. But what about other diseases that share similar underlying metabolic components, such as congestive heart failure, obesity and thyroid disorders? Those patients can also benefit from education, counseling and support as they work to take control of their health through nutrition, exercise and medication.

To address the needs of a wider population, Inova Diabetes Center became Inova Center for Wellness and Metabolic Health in 2014. Along with the new name, the center consolidated a range of services in each location, with the goal of becoming a "one-stop shop" for successful management of metabolic diseases.

"In previous years, the center's primary goal was patient education," said Marc Bailey, Director, Inova Center for Wellness and Metabolic Health. "We have now evolved into a more comprehensive medical management model, and we have worked to bring a host of services for our population under one roof."

The multidisciplinary services now available at the center mean that patients no longer need to travel to different offices and locations for disease education, endocrinology, blood draws, nutrition counseling and prescription medications. By providing access to all of these services at outpatient facilities throughout

Northern Virginia, Inova makes it easier for patients to manage their diseases and live healthy lives.

Education remains an important piece of the center's offerings: the program is recognized by the American Diabetes Association, and its staff of nurses and registered dieticians are certified diabetes educators who empower patients with information and strategies for managing their disease. Personalized counseling helps each patient establish health goals and an action plan for achieving them. The center's experts also offer classes covering nutrition, medication, monitoring and managing setbacks.

Continuing to expand the center's services and capabilities, a board-certified endocrinologist and a nurse practitioner will join the team in 2015. In addition, medical nutrition services and counseling will be extended to patients with diabetes and other disorders as well.

Inova designates funding for each location so that all community members with metabolic disorders can access the center's multidisciplinary services, whether or not they are able to pay. In doing so, they help thousands of people each year—the center's locations had 5,188 patient visits in 2014. The team at Inova Center for Wellness and Metabolic Health is committed to reversing the trend of metabolic disease—one patient at a time.

To learn more about Inova Center for Wellness and Metabolic Health, or to make an appointment, call 877.511.GOAL (4625).

(Source for opening paragraph data: http://www.cdc.gov/diabetes/statistics/prev/national/figage.htm. Accessed April 17, 2015.)

Bridging the Gap Between Hospital and Home

Being discharged from the hospital should be cause for celebration, but oftentimes a patient's eagerness to leave the hospital is tempered by uncertainty about how to manage medical conditions and to avoid ending up back in the hospital. When patients are readmitted to the hospital within 30 days of being discharged for the same illness, they are at greater risk of poor health outcomes.

To give patients the best chance of transitioning home successfully, Inova developed the Transitional Services department. Launched in 2011 and expanded significantly in 2013, the two-pronged program bridges the gap between the hospital encounter, whether through the emergency department or inpatient admission, and home.

Inova Transitional Services offers patients key support services to help them navigate their medical needs post-hospitalization, regardless of their insurance status or ability to pay.

The first part of the program, Transitional Care Management (TCM), is a free, 30-day, telephone-based case management program for patients with high-risk diagnoses such as chronic obstructive pulmonary disease (COPD), diabetes, congestive heart failure (CHF) and pneumonia. TCM health coaches and case managers call patients once a week, beginning 24 to 48 hours after hospital discharge. During these calls, staff members talk with patients, helping them to understand their disease diagnosis and learn what symptoms to watch out for as they recover. In addition, they complete a medication reconciliation and ensure patients have a follow-up appointment with their primary care physician within three to five days.

"In addition to providing disease education and medication management counseling, the calls also have a significant psychosocial component," said Dana Green, MSW, LGSW, ACM, Director, Inova Transitional Services. "They are an opportunity to conduct depression screening and make sure patients are connected to community resources relevant to their specific condition."

The program's second component is a network of discharge clinics located in Fairfax, Herndon and Leesburg. These clinics serve a broad range of patients who need intensive post-hospitalization follow up for any of several reasons. Their condition may require intensive management, or perhaps they can't get an appointment with their primary care physician right away. The program also serves as a temporary medical home for patients who do not have established access to primary care.

In 2014, the discharge clinics served more than 2,000 patients with 7,000 initial and follow-up encounters with a physician, nurse practitioner, pharmacist or other discharge clinic healthcare providers. TCM staff served more than 5,000 patients in 2014.

Inova Transitional Services has a significant impact on reducing 30-day hospital readmission levels, which are 15 to 20 percent nationwide. In contrast, in 2014 nine percent of TCM patients, and only six percent of discharge clinic patients, were back in the hospital within 30 days. Whether in person or by phone, Inova Transitional Services helps set patients up for success, keeping them out of the hospital and helping them get back to their lives.

For referral information or other program details, please contact Inova Transitional Services at 571.623.3360.

Empowering Youth and Families Through Behavioral Health Services

Although mental illness is not visible to the eye, it has the power to devastate a family—and it's more common than you might think. According to the National Alliance on Mental Illness (NAMI), four million children and adolescents in the United States suffer with severe mental illness, and one in five children between the ages of nine and 17 have a diagnosable condition that could benefit from treatment.

Yet it can be difficult to find help—lack of access to services is a major risk factor for poor outcomes. Each year, only 20 percent of children who need mental health services receive them, according to NAMI. Fortunately, Northern Virginia residents have an outstanding comprehensive behavioral health outpatient program available to families regardless of their ability to pay—Inova Kellar Center.

Founded by the late Art and Betty Kellar in 1991 in response to a gap in services in our community, Inova Kellar Center provides a full continuum of mental health and substance abuse disorder treatment services and

special education programs for children, adolescents, and their families in a convenient, outpatient setting. Families commit to program participation and work with a multidisciplinary team of experts to develop and implement an individualized treatment plan.

"In the 24 years since Inova Kellar Center was founded, we've taken that mission and developed it so that we can make access to mental health services and treatment simple for families," said Rick Leichtweis, PhD, Senior Director, Inova Kellar Center. Individuals move among various services and levels of treatment as needed while staying connected with their therapeutic treatment provider.

Outpatient Services

Outpatient services vary according to the child and family's needs. Individual, family and group therapies are provided by licensed master's or PhD prepared therapists and clinical psychologists. Because establishing a specific diagnosis is an important first step toward healing, the center offers psychological



testing and assessment for a variety of disorders, particularly attention deficit hyperactivity disorder (ADHD), the autistic spectrum, learning disorders and trauma. Through the assessment, the child and family receive a specific diagnosis that enables the professionals to work with the family in developing and implementing recommendations.

The center's programming also includes a range of therapy options for children, adolescents and families. A third aspect of outpatient services is medication management, for children and adolescents whose medication needs monitoring and adjustment. "This represents a significant gap in services" available in the community, Dr. Leichtweis said.

Clinical Intervention

When weekly outpatient therapy and medication are not enough, Inova Kellar Center offers higher levels of outpatient care. These include intensive in-home services, designed to help the whole family with teaching and modeling in the home environment. The center's Intensive Outpatient Program (IOP) helps children who are able to go to school but need significant support dealing with a mental health or substance use disorder. The IOP consists of three hours of after-school programming, Monday through Thursday, divided between psychoeducational support, skill building and group therapy. The most intensive intervention the Kellar Center offers is its partial hospitalization program. Its goal is most often to avoid an inpatient hospitalization and to reestablish stability following an acute crisis. Every weekday for six hours, the physician-led program supports patients with a variety of therapeutic and psychoeducational programming. After 10 to 14 days in the program, the

child transitions back to school or to a higher level of care, if necessary.

The Kellar School

The third arm of Inova Kellar Center is a fully licensed and accredited therapeutic day school serving children in need of special education services due to an emotional, behavioral, and/or learning disability or other health impairment that is preventing them from being successful in the public school setting. The Kellar School is an in-community option for school systems and families who are faced with these significant educational issues.

A Partnership with the Community

Inova Kellar Center is made possible through a partnership between Inova, third-party funding and philanthropic contributions. "We are a program that would not exist without philanthropy," said Dr. Leichtweis.

In contrast to most outpatient mental health services, Inova Kellar Center accepts a wide range of health insurance. The staff works closely with families to ensure that all children are able to receive services regardless of insurance status. Many families in our community would otherwise not be served. With generous funding, Inova Kellar Center can keep its focus where it should be: on providing access to excellent, safety-focused mental health care for our community's children and their families.

For more information about Inova Kellar Center or to make a donation, go to http://www.inova.org/ healthcare-services/inova-kellar-center/index.jsp.

(Source for NAMI statistics: http://www2.nami.org/Template.cfm?Section=federal_and_state_policy_legislation&template=/ ContentManagement/ContentDisplay.cfm&ContentID=43804)

Expanding Access To Healthcare for Our Community's Children



At Inova, we believe all children deserve to have their basic health needs met, regardless of their family's income level or ability to pay. When children are healthy, they can go to school ready to learn and reach their potential. Several state and federal programs are in place to ensure that all children have access to healthcare services.

But sometimes, it's not that simple. Some families might assume they are not eligible for programs; for others, a language barrier might prevent them from enrolling. Families may have tried to enroll in the past but been stymied by paperwork requirements, and some may simply be misinformed about available services.

That's where Inova Partnership for Healthier Kids (PHK) comes in. Launched in 1998, PHK has worked in partnership with public school systems and community partners across Northern Virginia to identify uninsured children and help their families enroll in programs. Since then, PHK has connected nearly 50,000 uninsured children to a source of healthcare services.

"Our goal is that every family we touch gains access to primary care for their children," said Jill Christiansen, Director of Health Access and Community Partnerships, Inova Population Health Management. If identified children are found ineligible for Medicaid or the

Children's Health Insurance Program (CHIP), PHK staff connects the family with local safety net programs and resources.

PHK uses a variety of methods to identify unenrolled children. School-based PHK program coordinators—all of whom are bilingual—work with school nurses, parent liaisons and social workers to find children who may be uninsured. To reach families directly, PHK sends flyers home in student backpacks, staffs tables during school drop-off and pick-up times, participates in community health fairs, includes information in free and reducedprice lunch mailings, and holds evening events.

"We try every way we can think of to reach potentially eligible families," Christiansen said.

PHK works with the public school systems in Fairfax, Loudoun and Prince William counties and the cities of Alexandria and Manassas. In 2014, PHK assisted 4,034 children with access to primary care, including enrollment in state or federal programs, as well as facilitating referrals to other community resources and programs.

To find out more about Inova Partnership for Healthier Kids, or to donate, visit www.inova.org/phk.

A Wide-Ranging, Life-Affirming Resource

Cancer touches every corner of our community. Fortunately, Life with Cancer® touches every corner of our community as well. Its mission—to enhance the quality of life of those affected by cancer by providing education, information and support—is available free of charge to anyone, no matter where they live or receive treatment.

In 2014, Life with Cancer launched three new initiatives aimed at broadening its reach, integrating more fully with Inova cancer services and streamlining access to resources for patients and families.

Cancer Connect Line

In August, Life with Cancer celebrated the establishment of its Cancer Connect support line. "It can be very confusing for people who are newly diagnosed to know what to do, whom to call first," said Life with Cancer Director Sage Bolte, PhD, LCSW, OSW-C.

Answered by a Life with Cancer nurse navigator, oncology counselor or triage specialist, Cancer Connect is that first call for anyone who wants to get information on cancer services and resources available in the Washington, DC, metropolitan area.

Stronger Presence at Hospitals across Inova

When a person is going through cancer treatment, or caring for a family member in treatment, it may be difficult to get to the Life with Cancer Family Center in Fairfax. That's why Life with Cancer expanded its presence this year at Inova Alexandria Hospital (also serving Inova Mount Vernon Hospital), Inova Fair Oaks Hospital, Inova Fairfax Medical Campus and Inova Loudoun Hospital.

A support team, including a nurse navigator and oncology therapist, is available at each location. The hospital-based teams are able to offer a wider range of support groups, exercise classes and education programs at each location. "Our goal is for anyone in Northern Virginia to be able to locate cancer services in their backyard," said Bolte.

New Fair Oaks Office

Life with Cancer also broke ground on a new, freestanding office in the Inova Dwight and Martha Schar Cancer Institute at Inova Fair Oaks Hospital in 2014. The beautiful space, opening in 2015, recalls the serene environment of the Family Center in Fairfax.

A Community-minded Commitment

In 2014. Life with Cancer provided more than 32.000 hours of service to more than 28,000 individuals and families affected by cancer through a range of programs, classes, groups and counseling.

This work is supported in part by Inova, but a significant portion of Life with Cancer's budget is funded through philanthropy. To provide services free of charge, while expanding its reach so patients and families can stay close to home, Life with Cancer looks to the community for support.

To learn more about Life with Cancer, visit lifewithcancer.org. To connect with services and resources, call Life with Cancer's Connect at 703.206.LIFE (5433).



Matt and Amy King

Amy King — Springfield, VA

"My husband has been fighting cancer for six years. It's hard to explain the toll that takes, not only on him but on our family of five as well. Through Life with Cancer, we are supported by people who understand what we're going through. They have been such a great resource in so many different ways.

I first connected with Life with Cancer through meetings with an oncology therapist, because I was looking for someone who could help me deal with the emotional struggle that we, as a family, are facing.

We have been to counseling sessions and educational programs as individuals, as a couple and as a family. The Life with Cancer Family Center is such a calming, beautiful place.

Life With Cancer also has put our family in touch with special programs that other organizations provide. Last year, my son received a new bike after his broke - just in time for Christmas.

My oncology therapist, Shara Sosa, also told me about an amazing program we qualified for called "Memories of Love." Through that organization, we were able to take a family vacation to Orlando, Florida. It helped us to make special, wonderful memories as a family that we will always cherish.

It's so much more than just cancer resources at Life with Cancer – it is truly about learning to live with cancer. I think a lot of people tend to shut down when facing cancer, but Life with Cancer helps you get out of that trap and encourages you to live life again."

Grateful Patients – The Unsung Heroes of Healthcare



While medical researchers and clinicians receive well deserved accolades for making breakthroughs in medicine, Alfred Khoury, MD does not overlook the vital role grateful patients play in the process that leads to innovation and discovery.

Dr. Khoury has cared for thousands of women with high-risk pregnancies. At a delicate and complex time in the lives of these women, Dr. Khoury and teams of compassionate Inova specialists and health professionals have delivered timely and essential care to the women and their infants.

Because of the exceptional care, many of the women and their families express their gratitude to Dr. Khoury and the dedicated health professionals at Inova through philanthropy.

"The heartfelt donations these women and their families generously give to Inova make it possible for me and my colleagues to do more, especially in terms of research that ultimately leads to discoveries that benefit many more women and their babies, now and in the future," said Dr. Khoury.

"When we, as healthcare professionals, do more than the call of duty, then people will want to do nice things in return." – Dr. Khoury

According to Dr. Khoury, grateful patients are the unsung heroes of healthcare.

"Philanthropy leads to research. Without philanthropy, we could not discover better ways to prevent and treat illness or expand our knowledge and application of genomics," he added.

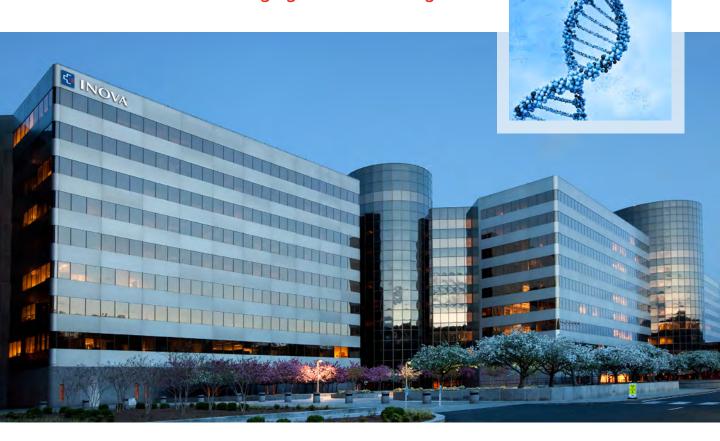
The Premature Birth Study is one example of how philanthropy can be applied at Inova to help physicians, like Dr. Khoury, better understand why one in ten babies are born prematurely, a serious and growing healthcare problem for mothers and their infants.

With nearly 1,000 families enrolled in the study, researchers at Inova Translational Medicine Institute are gathering data and examining the role of genetic differences in babies born preterm and full term. The goal is to develop new ways to predict premature birth—and ultimately prevent it.

"When we, as healthcare professionals, do more than the call of duty, then people will want to do nice things for you in return," said Dr. Khoury.

The "nice" acts of gratitude from grateful patients are what set Inova apart from other health systems. These generous gifts empower Inova researchers and physicians to do more in making a difference in the health of women, children and families.

The Future of Health Emerging in Northern Virginia



The vision for and the planning taking place to transform the former ExxonMobil campus has no equal in the greater Washington, DC, metropolitan region—or, for that matter, the entire United States.

Even before the opportunity to obtain the ExxonMobil property emerged, Inova experts were gathering research and formulating an entirely new approach to healthcare, an approach that would change the field of medicine and benefit millions locally and hundreds of millions globally.

Inova understands it cannot transform healthcare alone. It requires the support of government, private industry, foundations and, most importantly, the local community. This support comes in the form of philanthropy, the fuel that powers innovation and is a catalyst for the concept now taking shape as the Inova Center for Personalized Health (ICPH).

ICPH will become a beacon for wellness, genomic

research and personalized medicine in Northern Virginia and worldwide.

Imagine a healthcare environment where patient care is proactive and predictive rather than being simply reactive to disease. Envision a setting where the focus is on the individual instead of on faceless groups. Holistic wellness and its ability to influence prevention or treatment of illness is the new normal and not a vague concept. Patients have ready access to their own personalized clouds of information, empowering them to make important healthcare decisions.

This is the future of health, and it will take flight at the Inova Center for Personalized Health.

If your interest is piqued, and it should be, you are encouraged to engage with Inova on this transformative journey. A journey that will improve the health of individuals and families right here, close to home, in our own community.

Creating Excellence in Partnership with the Community

Philanthropy is critical in helping Inova fulfill its mission and provide world-class healthcare because it makes possible the margin for excellence. In other words, philanthropy is the difference between being a hospital that simply treats illness and one that supports health in the fullest sense. Philanthropy facilitates the unique programs and specialty support services that set Inova apart. It also allows Inova to recruit renowned physicians at the top of their fields and funds leadingedge research that is transforming the future of health.

Each of Inova's hospitals bears witness to philanthropy's importance, as a review of this year's capital improvements reveals. At Inova Mount Vernon Hospital, Mark and Brenda Moore made a contribution that symbolized their gratitude for the care Mark received after a stroke. The resulting Mark and Brenda Moore Patient Tower not only includes beautiful, private patient rooms, but also features new facilities for the Inova Rehabilitation Center. The hospital's busy emergency department is undergoing expansion and renovation led by gifts

from community benefactor Jeff Veatch and others.

The renovation of an existing patient tower created Inova Alexandria Hospital Women's Tower, but it was philanthropy that filled the space with state-of-the-art facilities like the Brock Family Antenatal Testing Center and the Jones Family Women's Specialty Center. Philanthropy also enhanced the programs available through the new Inova Dwight and Martha Schar Cancer Institute at Inova Fair Oaks Hospital, making it possible to build a new Life with Cancer location on site as well as provide world-class clinical care. These are just a few examples of the impact of a margin of excellence at Inova.

Thank you to all of the donors who answered the call to give back this year. Your support of Inova helps us continue to offer excellence every day, in ways big and small.



Dr. Gary and Tina Mather, and Mark and Brenda Moore

As we present the 2014 Honor Roll of Donors, we are grateful for all those who have made a gift to Inova, including those who chose to contribute anonymously or through a variety of campaigns in support of Inova. Your philanthropic support helps Inova provide affordable healthcare to all in our

Thank you.

Gifts of \$2,500 and above are listed here. For a list of donors who made contributions of \$100-\$2,499, please visit www.inova.org/foundation.

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Larry Galla

Kelly Gallo

Gloria Garcia

Jamie Gerstel

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Taylor Goodloe

Nitin Goval

Rudy Greis

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Rebekah Hinders

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Inova Alexandria Hospital Nurses

Inova Call Center Staff

Inova FACT Department Nurses

Inova Fair Oaks Hospital

Inova Fair Oaks Hospital Labor and

Delivery Nurses

Inova Fair Oaks Hospital NICU Nurses

Inova Fair Oaks Hosptial Thrift Store

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Unit Nurses

Inova Fairfax Hospital Critical Care &

Neuroscience Division

Inova Fairfax Hospital for Children PICU

Nurses

Inova Fairfax Hospital GYN Women's 7

North

Inova Fairfax Hospital NICU Nurses

Inova Fairfax Hospital Pediatric Hem/Onc

Unit Nurses

Inova Fairfax Hospital Robotic Surgery

Inova Fairfax Hospital Surgery Center

Inova Fairfax Hospital Trauma Nurses

Inova Fairfax Hospital Urology/Cysto Team

Inova Fairfax Hospital Women's Operating

Room 3-OR

Inova Fairfax Hospital Women's and

Children's PACU & Pre-Op

Inova Heart and Vascular Institute Nurses

Inova Loudoun Hospital Anesthesia

Department

Inova Loudoun Hospital NICU Nurses

Inova Loudoun Hospital Nurses

Inova Loudoun Hospital ICU Unit Nurses

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Inova Medical Group Nurses

Inova Mount Vernon Hospital Brain Rehab

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Inova Mount Vernon Hospital ER Staff

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Raymond C. Wadlow, MD

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Lynne H. Weir

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- 1. Inova Alexandria Hospital
- 2. Inova Children's Hospital
- 2. Inova Fairfax Hospital
- 2. Inova Heart and Vascular Institute
- 3. Inova Fair Oaks Hospital
- Inova Loudoun Hospital
- Inova Mount Vernon Hospital

ADDITIONAL FACILITIES:

- 18. Inova Medical Pavilion Dulles South
- 50. Inova Medical Pavilion Mark Center
- 58. Inova HealthPlex Ashburn
- 19. Inova HealthPlex Franconia/Springfield
- 15. Inova HealthPlex Lorton
- 13. Inova Emergency Care Centers Fairfax
- 19. Inova Emergency Care Centers Franconia/Springfield
- 42. Inova Emergency Care Center Leesburg
- 15. Inova Emergency Care Center Lorton
- 16. Inova Emergency Care Center Reston/Herndon
- 7. Inova Urgent Care Center Ballston
- 26. Inova Urgent Care Center Centreville
- 18. Inova Urgent Care Center Dulles South
- 23. Inova Urgent Care Center Purcellville
- 59. Inova Urgent Care Center South Arlington
- 27. Inova Urgent Care Center Vienna
- 38. Inova Urgent Care Center Woodbridge
- 3. Inova Northern Virginia Surgery Center Fair Oaks
- 19. Inova Franconia Springfield Ambulatory Surgery Center
- Inova Loudoun Ambulatory Surgery Center

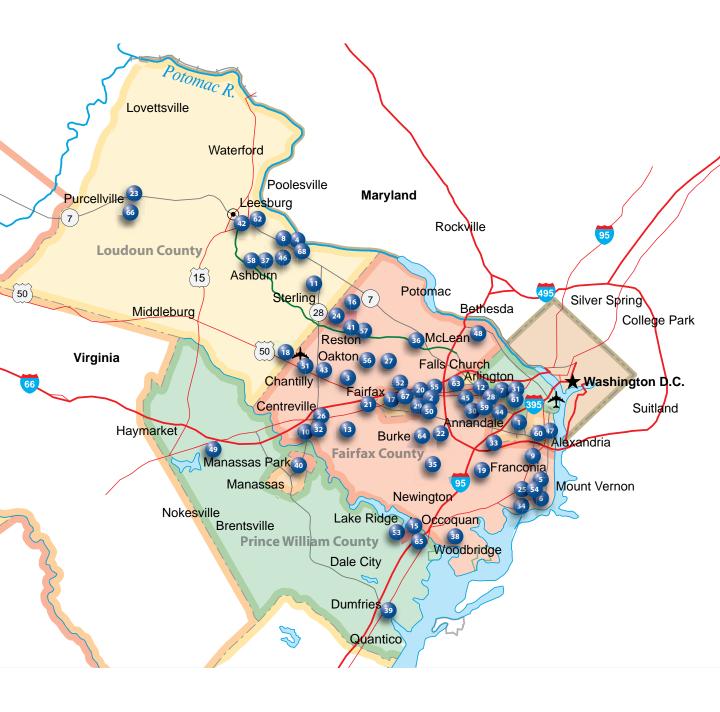
OTHER SERVICES AND COMMUNITY PROGRAMS:

- 6. Inova Alexandria Occupational Health Center Alexandria
- 60. Inova Behavioral Health Services Alexandria
- 61. Inova Behavioral Health Services Ballston
- 7. Inova Behavioral Health Services Fairfax
- 62. Inova Behavioral Health Services Leesburg
- 8. Inova Behavioral Health Services Loudoun
- 9. Inova Behavioral Health Services Mount Vernon
- 10. Inova Blood Donor Services Centreville
- 11. Inova Blood Donor Services Sterling
- 22. Inova Blood Donor Services Annandale
- 12. Inova Cares Clinic for Women and Children Falls Church
- 24. Inova Cares Clinic for Women Herndon
- 25. Inova Cares Clinic for Women Alexandria
- 14. Inova Comprehensive Addiction Treatment Services
- 20. Inova Diabetes Center Fairfax
- 3. Inova Diabetes Center Fair Oaks
- 4. Inova Diabetes Center Loudoun
- 20. Inova HealthSource

- 14. Inova Juniper Program Arlington
- 39. Inova Juniper Program Dumfries
- 63. Inova Juniper Program Falls Church
- 40. Inova Juniper Program Manassas
- 5. Inova Juniper Program Mount Vernon
- 41. Inova Juniper Program Reston
- 42. Inova Juniper Program Springfield
- 21. Inova Kellar Center
- 15. Inova Loudoun Nursing and Rehabilitation Center
- 37. Inova Physical Therapy Center Ashburn
- 28. Inova Physical Therapy Center Ballston
- 26. Inova Physical Therapy Center Centreville
- 18. Inova Physical Therapy Center Dulles South
- Inova Physical Therapy Center Fair Oaks
- 19. Inova Physical Therapy Center Franconia/ Springfield
- 4. Inova Physical Therapy Center Landsdowne
- 68. Inova Physical Therapy Center Leesburg
- 34. Inova Physical Therapy Center Mount Vernon
- 35. Inova Physical Therapy Center Springfield
- 36. Inova Physical Therapy Center Tysons/Vienna
- 38. Inova Physical Therapy Center Woodbridge
- 29. Inova Life with Cancer®
- 2. Inova VIP 360° Program
- 33. Inova VNA Home Health

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- 30. Inova Medical Group Annandale
- 46. Inova Medical Group Ashburn
- 31. Inova Medical Group Ballston
- 64. Inova Medical Group Burke
- 32. Inova Medical Group Centreville
- 43. Inova Medical Group Chantilly
- 51. Inova Medical Group Dulles South
- 52. Inova Medical Group Fairfax
- 45. Inova Medical Group Falls Church
- 49. Inova Medical Group Gainesville
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- 53. Inova Medical Group Lake Ridge
- 65. Inova Medical Group Lorton
- 44. Inova Medical Group Mark Center
- 48. Inova Medical Group McLean
- 54. Inova Medical Group Mount Vernon
- 55. Inova Medical Group Merrifield
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- 47. Inova Medical Group Old Town
- 66. Inova Medical Group Purcellville
- 57. Inova Medical Group Reston
- 19. Inova Medical Group Springfield
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